

**LIFE MULTI ACADEMY TRUST
MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
HELD ON THE 6th JULY, 2026 AT 5.00PM**

NON CONFIDENTIAL

COMPOSITION OF THE BOARD

NAME		END DATE OF OFFICE	DESIGNATED ROLE	ATTENDANCE
David Maitland (DMA)	Trustee	09.02.2029	Chair	Y
Liz Warren (LWA)	Trustee	09.02.2029	Vice Chair	Y
Chris Parkinson (CPA)	Trustee		CEO	Y
David Gordon (DGO)	Trustee	28.01.2028		Y online
Sue Dunford (SDU)	Trustee	06.07.2029		N
Ja Kim (JKI)	Trustee	09.02.2029		Y – online
John Baumber (JBA)	Trustee (Coopted)	06.07.2029		Y
Caroline Dickman (CDI)	Trustee (Coopted)	21.09.2029		Y
Monica Wallace (MWA)	Trustee (Coopted)	21.09.2029		Y
Vacancy	Trustee			
Vacancy	Trustee			
Vacancy	Trustee			
IN ATTENDANCE - STAFF				
Nicola Koncarevic (NKO)			Executive Leader, Secondary	
Amelia Smith (ASMi)			Executive Leader, Primary	
Gareth Williams (GWI)			Executive Headteacher	
Paul Maddox (PMA)			Executive CFO	
Sarah Mayes (SMA)			CFO	
Sian Griffiths (SGR)			Director of Governance & Admissions	
Dimple Ord (DOR)			Observer - prospective Trustee	Online

1. WELCOME & APOLOGIES

The Chair welcomed all present, apologies had been received from Sue Dunford. Dimple Ord was welcomed and introduced as a prospective Trustee. All those present then provided individual introductions.

RESOLVED: the apologies were accepted.

2. DECLARATION OF PECUNIARY INTEREST

The Trustees were asked to declare any potential pecuniary interest or conflict of interest between an individual and the Trust Board as a whole with the business to be discussed during the meeting. Trustees were also reminded that interests must be kept up to date on an ongoing basis and to note if there had been any changes since their last declaration, they must ensure these are reported promptly. No additional declarations or updates were received.

3. MINUTES OF LAST MEETING

The non confidential minutes of the Board meeting held on the 23rd March, 2026 were approved and confirmed as an accurate record. .

4. MATTERS ARISING

The Trustees reviewed and updated the action log from previous meetings, for ease of reference ongoing actions were highlighted in blue where applicable

DATE	NO	ACTION	WHO	WHEN	UPDATES
31.03.2025	11d	Volunteer Policy - LWA to source some policies and share with Trustees.	LWA		COMPLETED
Update – LWA was unclear whether this was a priority for the Trust, both the central team and schools provided the Trustees with an opportunity to attend any of their events. LWA queried whether Trustees wished to pursue, RHA agreed to take on the action and contact LWA. Update – RHA explained she had engaged with several school governors and trustees during a separate project and gathered insights on trustee recruitment. Key findings: recruitment success was less about formal reward or recognition policies (as previously discussed) and more about leveraging existing networks; effective strategies included Headteachers, Governors, and Trustees actively reaching out to potential candidates; persistence was highlighted as crucial—many Trustees/Governors agreed after multiple invitations rather than the first approach. LWA felt that was a positive first step to engaging with stakeholders. RHA confirmed she was happy to continue with the piece of work.					
08.12.2025	9	LWA and DMA to form a working group to redefine the Focus Trustee role and reallocate schools.	DMA/LWA	March meeting	COMPLETED
23.03.2026	9	Acceptable use policy, CPA to follow up with relevant staff, SGR to share the final draft with Trustees for approval and comment via email.	CPA/SGR	ASAP	COMPLETED
	13	Safeguarding Trustee, SGR to ensure this role is included in the advert shortly to be circulated.	SGR	Summer Term	COMPLETED SEE AGENDA SE BELOW
	7avii	Pay & People committee summary for March meeting to be considered at the board in July	SGR	July board	COMPLETED
	22	Pay & People Committee to review the benchmarking data at the next meeting SGR to place on the agenda.	SGR	Autumn	COMPLETED

5. GOVERNANCE & COMPLIANCE

- External Review of Governance – SGR provided an update on progress, following the detailed paper presented last year. It was noted that both advertised positions had now been successfully completed. JBA drawing on experience from another trust asked if SGR could produce a list of the required roles. A further discussion took place regarding the terms of office for the Chair and Vice Chair. Clarification was sought on whether appointments are renewed annually, and it was confirmed that this is currently the case. Trustees considered whether longer terms, such as two year appointments, might be worth considering in the future to provide greater continuity. It was agreed that this could be considered further at an appropriate point.
ACTION – SGR to produce a list of required roles.
- Articles of Association – the Trustees noted the Articles would be considered by the Members at an EGM, 6th July, 2026 at 7.00pm following the Trust Board meeting. SGR confirmed no further action was required by the Trust Board as they had approved submission to the DFE and Charity Commission in December, 2025.
- Board papers – Trustees considered the timings for Staff to submit papers for Trustee meetings. DMA raised the issue of board papers being submitted too late and proposed they should be available two weekends before a

meeting. CPA noted that for data sensitive papers, this could be difficult and proposed a deadline of six working days. CPA also stated that the final budget would need to be an exception to any deadline to ensure it contained the most up to date information, citing late announcements on pay awards as an example. PMA added that teacher resignation deadlines could also affect the timing of budget finalisation. DMA accepted the need for an exception for the budget but requested that any potential issues be flagged in advance. CPA gave reassurance that any significant budget issues would be flagged in the risk register. The Board agreed that board papers should be submitted six working days prior to meetings, with the exception of the final budget papers.

ACTION – all Staff to ensure the majority of board and committee papers are available two weekends before the meeting, with policies submitted earlier where possible, exceptions for data heavy or time sensitive papers e.g. the final budget as an exception to the standard paper submission timeline.

d. Trustee vacancies & recruitment – considered under the confidential business.

e. Trustee (Safeguarding) – the Trustees approved the appointment of John Baumber as Trustee (Safeguarding) following the retirement of Sue Dunford.

f. Election of Chair and Vice Chair of the Trust Board –

Chair - SGR confirmed that DMA had been nominated by LWA and was the only nominee.

RESOLVED: the Trustees approved DMA's appointment as Chair for this academic year.

Vice Chair - SGR confirmed that LWA had been nominated by DMA and was the only nominee.

RESOLVED: the Trustees approved LWA's appointment as Vice Chair for this academic year.

The Board discussed the membership and structure of its committees. SGR highlighted the significant overlap between the Finance and Infrastructure committees, which had previously operated separately.

RESOLVED: the Trustees agreed to the Finance and Infrastructure Committee to continue as 2 separate entities but be rescheduled on the same day.

The Trustees reviewed and approved the Committee membership and appointment of Committee Chairs for 2026 – 2027 as follows –

COMMITTEE	CHAIR	MEMBERSHIP
Audit & Risk	Ja Kim	David Maitland
		Vacancy
		Ja Kim
Finance	David Maitland	David Maitland
		Caroline Dickman
		Ja Kim
		David Gordon
Infrastructure	David Maitland	David Maitland
		Monica Wallace
		Ja Kim
		Vacancy
People & Pay		Monica Wallace
		Caroline Dickman
		Vacancy
School Improvement	Liz Warren	Liz Warren
		John Baumber
		David Gordon
		Vacancy

		Vacancy
CEO Performance Review		John Baumber
		Monica Wallace
		Liz Warren

The Trustees ratified the appointments of the Chairs of the LGB's for 2026 – 2027 as follows -

SCHOOL	CHAIR
Ashby	Andrew Goodwin
Bosworth	Peter Crowe
Braunstone Frith	Izzy Reid McKay
Countesthorpe	TBC
Desford	Viv Evans
Dove Bank	Ann Melville
Ibstock	Clare Watson Spence
Ivanhoe	Kate Whittlesey
Kingsway	Camille London Miyo
Winstanley	Viv Evans

6. TRUSTEES REPORT SUMMER 2026

CPA introduced the report and advised that, following previous challenge and support from Trustees, the report had been intentionally written with a greater emphasis on positive news, achievements and successes across the Trust, whilst retaining transparency regarding areas for development. Trustees noted the positive feedback received following the recent Trust Strategic Planning Conference and the strong endorsement of the Trust's strategic direction. The CEO thanked JBA, DGO and DMA for attending the conference and supporting the event. Trustees welcomed the opportunity the conference had provided to share and celebrate the successes taking place across Trust schools. The Board noted that the report contained an updated financial overview and additional analysis from the Executive CFO. Trustees were advised that, whilst the Trust continued to manage planned deficits in some areas, the overall financial position was stronger than anticipated 12 months earlier. This improvement was attributed to stronger financial returns during the current year, additional grant income and pension related savings. Trustees noted that the Trust continued to balance the need for maintaining appropriate reserves against the requirement to invest in key school improvement priorities, particularly through the central school improvement function. CPA explained that investment in central school improvement capacity enabled resources to be deployed flexibly and responsively across schools according to need. Trustees were informed that publication of Key Stage 2 SATs outcomes had been delayed by one week nationally. Trustees asked about preparations for the start of the next academic year, including policy compliance, operational readiness and preparation for any potential Ofsted inspection at Kingsway Primary School. CPA confirmed that preparations remained on track. The Relationships and Sex Education Policy was scheduled for publication by the 1st September, safeguarding and child protection policies were in the process of being updated, and plans were in place to ensure all statutory requirements were met.

Q: How have the examinations progressed across secondary schools?

A: We've seen a high level of student engagement and attendance throughout the examination period. There have been relatively few issues requiring intervention. Whilst a small number of national examination papers had contained errors, and some students had experienced anxiety or emotional difficulties during examinations; the overall process had proceeded successfully.

Trustees noted that two minor instances of malpractice had occurred; however, appropriate procedures had been followed, and the incidents had been reported in accordance with examination regulations to protect the integrity of the examination series. DMA commented that the report demonstrated improving performance against targets across almost all areas of Trust activity and welcomed the progress being made. CPA advised Trustees that KPI measures had been reviewed and recalibrated following completion of the first year of the strategic plan. Revised KPI targets had now been established for the following two years to enable more meaningful monitoring of progress from the beginning of each academic year rather than waiting for year-end evaluations. Trustees welcomed this approach. During discussion of the High Quality and Inclusive Education quadrant, Trustees sought additional assurance

regarding the KPI relating to aspirational outcomes for vulnerable learners and queried why some schools, particularly a small number of primary schools, appeared not to have made the same level of progress as the wider Trust. ASM explained that Trust wide KPI reporting reflected overall progress across all schools. Trustees were advised that progress gaps for pupil premium learners in mathematics within some secondary schools were also contributing factors and that KPI measures were being refined to reflect these challenges more accurately. Leaders stressed that individual school data needed to be viewed alongside wider school improvement priorities and local contexts. The Trustees thanked the CEO and executive team for the comprehensive update and the progress being achieved across the Trust.

7. FINANCIAL MATTERS

The Trustees considered the budget for 2026 - 2027 and the 3 year budget forecast for submission to the DFE by the 31st August, 2026. PMA presented the budget, reviewed by the Finance Committee on the 23rd June, 2026. The budget was presented in the usual three sections: Primary, Secondary and Non-School activities. PMA reported an overall deficit budget of £329,000, representing an improvement on the previous year's deficit of £409,000. The prior year's deficit had comprised approximately £163,000 of non-school costs and £184,000 within secondary schools, partially offset by a £19,000 primary surplus. Trustees noted that budget forecasting remained subject to change as new information became available. PMA explained that the budget had been prepared using an assumption of a 2% teachers' pay award, although the final award was anticipated to be between 1% and 2%. It was noted that any variance was expected to be manageable and did not represent a significant risk to the Trust's financial position. Trustees queried the purpose and financial viability of the Teach for Life (T4L) programme, including its impact on teacher recruitment and retention. It was explained that Teach for Life (T4L) formed the Trust's Initial Teacher Training provision and was delivered in partnership with Teach First. The programme generated trainee related income, while also providing wider strategic benefits by creating a pipeline of well-trained teachers who understood the Trust's values and ways of working. Trustees were advised that the programme had achieved strong national success rates and contributed positively to the Trust's reputation for teacher training and recruitment. Although the programme currently operated at a deficit, leaders considered the investment worthwhile given the quality of recruits and high rates of subsequent employment within the Trust. It was further noted that an expectation had been established for the programme to move towards a break-even position over time, and work was continuing to identify opportunities to reduce the subsidy required. The Trust would look at monitoring and implementing strategies to achieve a break even position for the Teach for Life (T4L) programme within the next 12 months.

Sports Premium and Sports Coaching Provision, CPA advised that the current sports training grant would cease after the next term. Following the end of this funding, schools would be expected to fund sports coaches and PPA cover arrangements through their own budgets. It was noted that schools would be held accountable for ensuring effective use of resources and achieving value for money.

Q: What budgetary provision have we made for the new FENT regulations and their implementation, particularly in relation to school trips and food labelling?

A: We have the necessary budget provision, support staff representatives from each school have received training, policies have been updated and appropriate risk mitigation measures have been implemented. Arrangements for educational visits are already incorporated in the allergy management procedures and schools have increased the number of available EpiPens to ensure they could be accessed within two minutes if required. Food labelling procedures and allergen awareness measures have also been strengthened. We are recognised as a Trust to be "ahead of the game" in our approach to allergen management.

Q: What is the proportion of unqualified teachers within the Trust and what is the potential impact on educational delivery?

A: The number of unqualified teachers delivering timetabled learning remains extremely low, estimated at between one and two individuals from a teaching workforce of approximately 800–900 teachers, so it's not considered a significant risk to educational standards or outcomes.

Funding shortfall and Trust Reserves, PMA provided additional context regarding the deficit budget. It was explained that the Trust had anticipated receipt of additional funding from the Department for Education to address a funding shortfall of approximately £50,000 associated with pupil number anomalies. PMA outlined that, should this funding request be unsuccessful, the Trust's reserves were sufficient to absorb the resulting deficit. Trustees were reminded

that the Trust's reserves provided resilience and enabled support to be provided to schools experiencing funding anomalies, including those arising from pupil number variations.

Q: What is the impact of the reduced School Condition Allocation (SCA) funding?

A: Schools will need to contribute a greater proportion of funding towards smaller capital projects from their own budgets. The criteria for expenditure deemed appropriate under SCA would become more tightly defined to ensure funding remained focused on priority capital projects.

Q: How will we manage the additional expenditure identified through new condition surveys?

A: All expenditure identified through condition surveys, fixed wiring reports and other school identified priorities will be reviewed and prioritised by the Estates Team. Projects would be incorporated into a strategic 5 year estates plan to ensure available resources were allocated according to risk and need.

Q: What is the impact of the revised teacher pay award on the 2026 - 2027 budget, do we have strategies in place to mitigate any financial pressures?

A: The budget was initially prepared using a 2% pay award assumption, while current indications suggest the final award would be between 1% and 2%. This variance was not expected to present a significant financial risk. The projected deficit budget primarily reflected additional investment in school improvement activities. This investment is expected to be funded from surpluses generated during the financial year ending 31st August, 2026. The medium-term financial plan projected a position close to break-even in 2027 - 2028, with the Trust returning to a surplus position by 2028 - 2029.

RESOLVED: the Board approved the 2026 - 2027 budget, incorporating a projected deficit of £329,000, together with the accompanying three year financial forecast for submission to the Department for Education by 31st August, 2026.

The Trustees thanked the Finance Team and wider support services for their work in developing the budget and medium term forecast. Trustees acknowledged that robust forecasting, effective financial management and early identification of potential risks had enabled the Trust to manage a challenging financial environment successfully while continuing to prioritise school improvement and educational outcomes.

Central Contribution Statement 2026 -2027 - SMA explained that following a review after the finance committee meeting, the reference to a signed statement in the handbook had been removed as it was no longer a requirement in the current version. SMA advised that the Board should wait for the new handbook to be issued in September 2026 to confirm whether the requirement would be reinstated before creating a signed statement.

8. COMMITTEE & LGB ASSURANCES

The Trustees noted the summary reports from each committee and received a brief overview from each Chair.

a. Infrastructure Committee

DMA reported that the Infrastructure Committee's primary areas of focus during the year had been stock management and the introduction of a new reporting methodology for the School Condition Allocation (SCA).

b. Finance Committee

DMA reported that the Finance Committee's principal areas of focus during the year had been the annual accounts, budget setting and monitoring, payroll matters, and wider strategic planning. DMA also reported that the Finance Committee had reviewed the requirement for a top slice statement. Following discussion at the Finance Committee, the relevant reference had been cross checked against the Academy Trust Handbook. It was noted that the referenced requirement could no longer be found in the current Handbook and therefore did not appear to be a current requirement. The document had subsequently been updated to remove the reference. It was suggested that consideration of any future statement should be deferred until publication of the next Handbook. It was further noted that any such statement would instead be referred to as a Central Contribution Statement.

c. Audit & Risk Committee

JKI provided an overview of the Audit & Risk Committee's first year working with the Trust's new internal auditor, Validera. An intensive programme of six internal audits had been undertaken across the year. The audit outcomes had been generally satisfactory, with no significant issues identified. However, the audits had highlighted a number of useful and previously unknown areas for improvement, which had proved beneficial to the Trust. JKI reported that,

whilst the intensive audit programme had been valuable, it had also placed a considerable burden on normal business operations. Following a review of the programme, the Committee had agreed to reduce the number of internal audits from six to three per year, with one audit area scheduled each term rather than two. This revised approach was expected to reduce operational pressures whilst enabling more focused discussion and scrutiny of individual audit areas. In response to the report, DMA requested confirmation that the Committee remained satisfied with the Trust's systems of internal control. It was confirmed that the auditors were satisfied overall with the effectiveness of the internal control systems, and that a report confirming this position was expected.

d. School Improvement Committee

LWA summarised the work of the School Improvement Committee during the year. The Committee had continued to review and adjust its agenda plan as meetings progressed and had now developed a more structured and forward-looking approach to agenda planning for future meetings. The Trustees noted that a number of reports received during the year had provided clear assurance and useful information, enabling members to focus discussions on key areas where further scrutiny was required. The Committee would continue refining its processes during the coming year. The Board recorded its thanks to SDU for her contribution and leadership during her tenure as previous Chair of the Committee.

e. Pay & People Committee

MWA/CDI provided an update on the work of the People & Pay Committee. This included work relating to the Employment Rights Act, the introduction of H4 metrics, and the development of a new dashboard providing detailed organisational information and performance data. The Committee had also reviewed and supported the business case for the organisation.

f. LGB's assurance - covering matters included in the agenda planner.

DMA explained that following discussions at the Chairs Group during the year the Trust had introduced a set of questions for each of the Local Governing Bodies (LGBs) to address over the course of the year. The reporting process would commence from the Autumn 2026.

9. FOCUS TRUSTEE UPDATES

DMA confirmed the relevant paperwork had been circulated to all Trustees. He confirmed he had visited three schools since the last meeting. All Trustees were asked to arrange at least one visit to each school during the autumn term to meet the Headteacher to gain a better understanding of the school.

10. POLICIES

Attendance (Pupils) Policy. Trustees raised a number of queries regarding the Attendance (Pupils) Policy, focusing on attendance expectations, registration arrangements, safeguarding procedures and local implementation. Discussion first centred on whether the policy adequately reflected differing attendance arrangements across primary, secondary and sixth form provision, particularly the expectation that sixth form students attend all timetabled sessions. It was clarified that attendance expectations are consistent for all pupils and students across the Trust. The only distinction relates to the reporting of absence, as sixth form students are permitted to self-report an absence, whereas this is not permitted for younger pupils. Trustees also queried the consistency of registration periods across schools and whether a standardised maximum registration window was in place. It was confirmed that the policy reflects the statutory maximum registration period of 30 minutes. An inconsistency had been identified at some schools where a shorter 25 minute registration window had been applied. This anomaly had been corrected to ensure a consistent approach across the Trust. From a safeguarding perspective, Trustees sought clarification on the procedure to be followed when a pupil does not arrive at school and a parent or carer cannot be contacted. It was explained that the process is set out in Section 45 of the policy and that the response is determined by the specific circumstances and vulnerability of the child concerned. Depending on the situation, schools may make enquiries through a sibling's school or, where there are significant safeguarding concerns, escalate the matter to external agencies, including the emergency services. CPA highlighted that the method for communicating a child's absence, as outlined on page 6 of the policy, currently varies between schools according to their Arbor configuration. It was noted that some schools enable parents and carers to communicate absence notifications directly through Arbor, while others do not yet have access to this functionality. As a result, this aspect of the policy has been identified for future alignment across the Trust.

RESOLVED: The Board approved the Attendance (Pupils) Policy, incorporating amendments to standardise the registration period at 30 minutes and provide additional clarification regarding sixth form attendance arrangements and safeguarding procedures for unexplained absences.

Exclusion & Suspension Policy

RESOLVED: The Board approved the Exclusion & Suspension Policy

Mobile Phone Policy

Trustees raised a number of queries regarding the proposed Mobile Phone Policy, particularly around its practical implementation and the treatment of pupils who require mobile devices for medical reasons. It was confirmed that the policy contains a specific exemption for such circumstances, ensuring that pupils with identified medical needs would not be disadvantaged by the restrictions set out within the policy. Trustees also discussed the practicalities of enforcing the policy amongst teaching and support staff, including how acceptable professional use would be distinguished from inappropriate use during the school day. It was explained that the policy relies on the professional conduct and judgement of staff. Senior leaders model expected behaviours by avoiding visible phone use in front of pupils, stepping away from pupil areas when responding to messages and refraining from taking calls in corridors. It was noted that concerns would generally only arise if inappropriate use was reported, at which point the matter would be investigated and addressed in line with the policy. CPA reported that the introduction of the policy for pupils had generated very little resistance, indicating broad acceptance of both the rationale for and necessity of the approach.

RESOLVED: The Board approved the Mobile Phone Policy.

SEND Policy

RESOLVED: the Board approved the SEND Policy.

Whistleblowing Policy the Trustees noted and approved the Chairs action to approve the amendments (highlighted in blue) to reflect the legislation effective from the 6th April, 2026, which stated a disclosure relating to sexual harassment will constitute a “qualifying disclosure” for the purposes of whistleblowing legislation.

Complaints (Trust) Policy the Trustees noted and approved the changes on page 2 highlighted in blue and extension of the review date to 31.08.2027

Trustee & Governor Visit Policy 2026 the Trustees approved the extension of the review date.

The Trustees noted and agreed that the following policies could be reviewed and approved via Governor Hub in August, 2026 following publication of new/revised guidance from the DFE.

- a. Child Protection Policy
- b. Behaviour Policy
- c. Online Safety Policy
- d. Relationships and Sex Education (RSE) Policy
- e. Allergen and Anaphylaxis Policy,

11. DATE AND TIME OF NEXT MEETINGS

The Trustees –

- g. noted the date and time of the next Board meeting on the 21st September, 2026 at 5.00pm.
- h. All Board meetings with the exception of the December, 2026 would be held in person at Bosworth Academy.
- i. The Trustees agreed the date and time of the board session for 2027 on the 26th April, 2027.
- j. The Trustees noted the Trust Strategy Day **date change** to the **27th May, 2027**, venue Loughborough University, further details to follow.

MEETING DATES 2026 - 2027

DATE	MEETING	START TIME	ONLINE/IN PERSON
AUTUMN TERM STARTS - 25.08.2026			
Mon 7 Sep 2026	CEO call with Trustees	4.30pm	Online - google meet
Thu 17 Sep 2026	Chairs Group	6.00 pm	Online
Mon 21 Sep 2026	Trust Board	5.00pm	In person
Wed 7 Oct 2026	School Improvement	5.00 pm	Online
Tues 13 Oct 2026	Finance	5.00pm	Online
Tues 13 Oct 2026	Infrastructure	6.00pm	Online
AUTUMN HALF TERM - 19.10.2026 - 23.10.2026			
Thu 29 Oct 2026	Chairs Group	6.00 pm	Online
Mon 2 Nov 2026	CEO call with Trustees	4.30pm	Online - google meet
Tue 10 Nov 2026	Pay & People	4.00pm	Online
Thu 26 Nov 2026	Audit & Risk	4.00 pm	Online
Wed 2 Dec 2026	School Improvement	5.00pm	
Mon 7 Dec 2026	LiFE MAT Services Board	4.15 pm	Online
Mon 7 Dec 2026	Trust Board	5.00 pm	Online
CHRISTMAS - 21.12.2026 - 01.01.2027			
Mon 11 Jan 2027	CEO call with Trustees	4.00pm	Online - google meet
Thurs 14 Jan 2027	Chairs Group	6.00 pm	Online
Mon 18 Jan 2027	Members - AGM	5.30 pm	Online
Wed 3 Feb 2027	School Improvement	5.00 pm	Online
Tues 9 Feb 2027	Finance	5.00 pm	Online
Tues 9 Feb 2027	Infrastructure	6.00pm	Online
SPRING HALF TERM - 15.02.2027 - 19.02.2027			
Thu 25 Feb 2027	Chairs Group	6.00 pm	Online
Mon 1 Mar 2027	CEO call with Trustees	4.30pm	Online - google meet
Tues 2 Mar 2027	Pay & People	4.00pm	Online
Thu 4 Mar 2027	Audit & Risk	4.00 pm	Online
Mon 15 Mar 2027	Trust Board	5.00pm	In person
Wed 18 Mar 2026	School Improvement	5.00 pm	Online
EASTER - 22.03.2027 - 02.04.2027			
Wed 14 April 2027	School Improvement	5.00 pm	Online
Thurs 22 April 2027	Chairs Group	6.00 pm	Online
Mon 26 Apr 2027	Board Session	2.30pm	IN PERSON
MAY DAY BANK HOLIDAY 03.05.2027			
Thurs 27 May 2027	Trust Strategy Day	All Day	In person
HALF TERM 31.05.2027 - 04.06.2027			
Tue 15 Jun 2027	Pay & People	4.00pm	Online
Wed 16 Jun 2027	School Improvement	5.00pm	Online
Tues 29 Jun 2027	Finance	5.00pm	Online
Tues 29 Jun 2027	Infrastructure	5.00pm	Online
Thurs 1 Jul 2027	Audit & Risk	4.00 pm	Online
Mon 5 Jul 2027	Trust Board	5.00 pm	In person
SUMMER - 12.07.2027			

The meeting closed at 7.00pm following the conclusion of the confidential business